

## **Organization**

The Department of Military and Veterans Affairs is comprised of:

- Michigan Army National Guard
- Michigan Air National Guard
- Veterans Affairs
- United States Property and Fiscal Office

#### **Mission**

A proud military and veterans organization characterized by integrity and excellence in the fulfillment of our duties to our nation, state, and to one another.

#### **Personnel**

The Department of Military and Veterans Affairs consists of state and federal employees and active guard/reserve (AGR) and traditional (part-time) National Guard members.

	<u>2001</u>	<u>2002</u>
State Employees	981	981
Active Guard/Reserve	745	795
Federal Technicians	1,119	1,239
Traditional Army Guard	8,851	8,587
Traditional Air Guard	<u>1,798</u>	<u>1,941</u>
	13,574	13,543

#### Office of Financial Services

The Office of Financial Services is responsible for the annual state operating budget planning, development and financial reporting.

Description of Expenditures			
-	<u>2001</u>	<u>2002</u>	
Headquarters	11,852,379	11,306,200	
Challenge Program	2,924,066	2,900,091	
MNG Tuition Assistance	1,527,753	1,537,960	
Training Sites & Facilities	14,339,902	15,204,457	
Special Maintenance	3,226,223	5,412,547	
Military Retirement	2,249,129	2,409,900	
Starbase Grant	500,408	771,593	
Veterans Affairs Directorate	299,387	318,820	
Veterans Service	3,884,300	3,884,300	
Grand Rapids Vets Home	41,146,395	41,512,523	
D.J. Jacobetti Vets Home	12,726,246	12,909,704	
Veterans Trust Fund and			
Vietnam Memorial Fund	4,928,280	5,292,530	
	\$99,604,468	\$103,460,625	

State Funding Sources (*)			
	<u>2001</u>	2002	
General Fund and			
State Restricted	63,905,455	63,119,999	
Federal	<u>35,699,013</u>	40,340,626	
	\$99,604,468	\$103,460,625	
(*) See pages 14-17 for federal monies.			

## **Information Management Directorate**

The Information Management Directorate coordinates automation, telecommunications, visual information, records management, postal operations, and printing and publishing for the Michigan Army National Guard.

In 2001, the directorate established a computer emergency response team to help prevent, detect, respond, and recover from cyber threats and to assure the continued availability and security of the department's unclassified and classified networks.

The directorate led the transition to the new Michigan.gov public Web site.

Six distance learning classrooms were established in the state. The sites permit two-way voice, video, and data connectivity between sites.

Distance Learning Sites		
Camp Grayling	Wyoming	
Fort Custer	Flint	
Lansing	Taylor	

The directorate's visual information section is a national leader within the Army National Guard in production of visual information products such as photos, video, and audio. One of the section's photographers was selected as the 2001 Air National Guard Photographer of the Year, in a nationwide competition.

In 2001, all 11 Department of Military and Veteran Affairs information technology (IT) employees moved under the control of the Department of Information Technology (DIT) as part of a statewide effort to centralize IT management and support. The Directorate of Information Management acts as a liaison between the DMVA and DIT to ensure state-specific IT requirements are met and that federal and state integration is accomplished as necessary.

## **Office for Performance Excellence**

The Office for Performance Excellence provides supervisor coaching and training sessions, customer service training and performance assessment assistance as requested. Outdated Total Quality Management labels have been replaced with a clear focus on continuous improvement of processes and genuine customer focus. Quality initiatives now focus primarily on these two essential issues.

After being tasked to create a strategic plan, a team was formed and, 18 months later, *Michigan Vision 2005* was completed and published. It was identified as one of the best strategic plans within the 54 Army National Guard organizations nationwide and soon became the standard for strategic plans throughout a number of Michigan government agencies.

In 2001, there were nine work team submissions for The Adjutant General Quality Cup. The winner was the Grand Rapids Veterans Home (Title XIX Medicaid Implementation Team) for recouping significant amounts of Medicaid funding.

# Michigan Vision 2005 — Michigan Army National Guard Strategic Plan

Goal I Create a high quality environment

Goal II Institutionalize the mission, vision and values of the Michigan Army National Guard

Goal III Optimize the utilization of available resources to improve readiness

Goal IV Enhance the image of the Michigan Army National Guard in the community

Goal V Modernize our facilities, armories and training sites



Goal VI Continuously improve or transform our systems, processes and evaluation tools to meet the current and future needs of the Michigan Army National Guard

#### **Human Resource Office**

The Office of Human Resources, along with the offices at the Grand Rapids and D. J. Jacobetti Homes for Veterans, provides a full range of services to state and federal customers, as well as policy and procedure coordination internally and with the departments of Civil Service, Treasury, Management and Budget and the Office of the State Employer. During this reporting period, there were 981 full-time state employee positions and approximately 95 federal supervisors and managers of state employees.

State Call-Ups			
Type of Service	Personnel	Cost	
Active Military Service Crowd Control Flood Assistance Labor Day Bridge walk	393	\$75,715	
Other Military Service Freedom Academy Alpena Youth Camp Airport Security Deer Harvest (Ft. Custer)	21	\$14,185	

After 20 years of honorable service in the Michigan National Guard and at age 55, retirees are eligible to receive a \$600 annual annuity and, upon death of a recipient, the surviving spouse is entitled to a lifetime annual annuity of \$300. As of January 11, 2002, the survivor's amount was increased to \$500 annually.

## **Military Support Division**

The primary responsibility of the military support division is to plan and conduct joint operations with the Michigan State Police during man-made or natural disasters that may include acts of terrorism.

#### 2001-2002

- Provided communication assets for the annual Labor Day Mackinaw Bridge walk
- Participated as a member of the Michigan Homeland Security Task Force
- Participated as a member of the U.S. Attorney Eastern District Anti-Terrorism Task Force
- Participated in numerous emergency management response exercises
- Conducted civil disturbance leader training for members of the National Guard
- Conducted physical security officer training for the Michigan Army National Guard
- Provided military support to civil authority training for civilian and military members of the Republic of Latvia
- Provided liaison to state law enforcement agencies in support of the G-8 Economic Summit held in Detroit May 2002
- Provided training to civilians and civilian authorities on the capabilities of the National Guard relating to emergency and homeland security response
- Coordinated the state mobilization for the Ironwood flood mission in April 2002
- Participated in a Radiological Device (dirty bomb) Emergency exercise



Michigan Guardsmen search vehicles at a Michigan-Canadian border crossing in support of the Homeland Security Task Force.

# **Counterdrug**

The Michigan National Guard Counterdrug Program provides and coordinates Michigan National Guard personnel and resources to support federal, state, and local law enforcement agencies with community based organizations in drug use prevention programs and counterdrug intelligence.

Significant events include the activation of the Reconnaissance Air and Interdiction Detachment and two counterdrug intelligence analysts to assist with Homeland Defense. Counterdrug staff also supported the Michigan Border Enforcement Team during most of 2002.

# Army National Guard Personnel Directorate

More than \$470,000 in federal funds were provided to Michigan Army National Guard soldiers for continuing education in 2001 and, of those eligible, 460 used the benefit. More than \$693,000 in federal funds was provided in 2002, with 679 individuals using the benefit. The Student Loan Repayment Program had 750 participants during this reporting period.

During 2001-2002, 1,053 enlisted soldiers received cash incentives for belonging to the Michigan Army National Guard. Of those, 786 received enlistment bonuses; 207 received a reenlistment bonus; and 60 prior service active duty soldiers received an affiliation bonus.

2001-2002 Supplemental Pay		
	<u>2001</u>	2002
Line of Duty	\$314,000	\$310,000
Disability Pay	\$51,000	\$17,500
Medical Readiness	\$210,000	\$294,000

# **Army Aviation and Safety Directorate**

In July 2001, the Army National Guard Aviation Directorate became the Aviation and Safety Directorate.

As part of the Army-wide aviation transformation, Michigan Army National Guard avation units have begun the switch from Vietnam-era Cobra attack helicopters and Hueys, to Black Hawks and Chinooks. The tactical aviation units that came into existence late in 2002 are very different from the attack helicopter battalion and assault helicopter units that existed since the mid-1980s. The existing organizations are part of National Guard divisions, while the transformation units will be part of corps-level aviation brigades. The Army school system cannot accommodate the number of aviation soldiers across the country requiring new skill training for the transformation; therefore, a minimum three-year period will be required to complete this task for individual soldiers.



UH-60 Black Hawk helicopters fly over northern Michigan.

Plans are underway to build additional facilities on the Army Aviation Support Facility property at Grand Ledge to house the UH-60 Black Hawk helicopters that will be stationed there. To support the CH-47 Chinook helicopters a second AASF will open in an existing hangar at Selfridge Air National Guard Base.

Safety and Occupational Health

In 2002, for the third consecutive year, the Michigan Army National Guard had no serious accidents. The Army defines serious accidents as those involving a fatality, permanently disabling injuries, three or more personnel being hospitalized as a result of an incident, or property damage in excess of \$200,000. This is a considerable achievement, particularly in light of the increased level and frequency of deployments since September 11, 2001.

#### **Director of Surface Maintenance**

The Director of Surface Maintenance assists Michigan Army National Guard commanders in managing their ground equipment maintenance readiness and full-time maintenance force with personnel management, direction, guidance, training, facilities, and operational resources to accomplish their maintenance mission. This office also advises the adjutant general on ground equipment maintenance readiness issues.

Combined Support Maintenance Shop, Lansing Provides direct and general support.

Maneuver and Training Equipment Site, Grayling
Provides organizational and direct support. (Several Midwestern states pool equipment here)

Unit Training Equipment Site, Ft. Custer
Provides organizational maintenance for equipment at this
site and for Midwestern states.

Consolidated Maintenance Facility, Grand Ledge and Selfridge Air National Guard Base

Provides organization and limited direct support in a regional support arrangement. This consolidates several smaller shops into larger, more effective, lower overhead, and betterresourced facilities.

Organizational Maintenance Shops, 16 shops located throughout Michigan

Provides organizational maintenance to ground equipment for local units transitioning to CMFs.

In 2001, construction started on two new maintenance facilities: a new Combined Support Maintenance Shop in Lansing and a new Unit Training Equipment Site at Ft. Custer.

In the spring of 2002, the Kingsford/Iron Mountain area experienced severe flooding and 16 soldiers were activated from Upper Peninsula maintenance facilities to assist local officials.



Spc. Nathan Hug, 156th Signal Battalion, conducts minor surgery on an ailing humvee.

# **United States Property and Fiscal Office**

The United States Property and Fiscal Office, Lansing, is the focal point for all federal funds and equipment allocated to the Michigan Army and Air National Guard.

With a staff of approximately 80 employees, the USPFO is responsible for receiving and accounting for all funds and property of the United States in the possession of the Michigan National Guard and for ensuring that federal funds are obligated and expended in accordance with applicable statutes and regulations. The USPFO provides financial and logistical resources for maintaining federal property provided to the state. To accomplish its federal mission the office is organized into six divisions: Supply and Services, Data Processing, Comptroller, Purchasing and Contracting, Internal Review and Administration.



A soldier moves a supply crate at the USPFO warehouse.

In addition, eight assistant USPFOs have been assigned to the three Air National Guard bases within the state. They have been delegated the authority to manage all financial resources, equipment and real property allotted to each base.

As a result of the terrorist attacks on September 11, 2001, the staff faced additional challenges. While trying to close out one fiscal year and start another, the Comptroller Division had to establish accounting procedures for the emergency funding coming into the state and pay soldiers on security duty. The Purchasing and Contracting Division had to find housing and feeding facilities for soldiers assigned to duty at numerous locations throughout the state. Data Processing manned the automatic digital network terminal 24 hours a day in order to receive and distribute secure messages.

#### Purchasing and Contracting Division

The most significant challenge was the management and oversight of VISA Purchase Cards. Due to new directives, the VISA Purchase Card Program went through a tremendous upheaval and the number of cardholders was cut in half. There were also new requirements in the administrative processing of both the cardholder and billing procedures. These changes lead to the training or retraining of all cardholders and billing officials as well as a rewrite of local standard operating procedures.



Members of the Internal Review section received awards for excellance. From left to right, Spc. Ryan Taber, Mike Keeler, Carol Siver, Terri Michaelson, Harvey Jones, and David Milligan. Missing from the photograph are traditional staff members Lt. Col. Donald Pipes and Warrant Officers Mike Laferriere, Herbert Larson and Jerry Powers.

#### Internal Review Division

During this time, 70 audits and follow-up reviews were completed. Michigan was presented with the Award of Merit in 2001 from the Department of the Army as one of the top three mid-sized internal review offices in the Army, worldwide. The Four Star Award was presented to the Michigan Internal Review Division in 2001 and the One Star Award was presented in 2000.

# 46th Brigade

The 46<sup>th</sup> Infantry Brigade is headquartered in Wyoming, Michigan. The federal mission of the 46<sup>th</sup> Brigade is to fight as a combat brigade under the control of the 38<sup>th</sup> Infantry Division.

#### **Subordinate Battalions**

1<sup>st</sup> Battalion, 125<sup>th</sup> Infantry 1<sup>st</sup> Battalion, 126<sup>th</sup> Armor 1<sup>st</sup> Battalion, 119<sup>th</sup> Field Artillery 146<sup>th</sup> Forward Support Battalion

#### 2001

- · Conducted staff ride to Gettysburg Battlefield
- Conducted WARFIGHTER during annual training with the 38th Infantry Division at Fort Leavenworth, Kan.
- Conducted brigade level civil disturbance training at Camp Grayling in September

#### 119th Field Artillery

- Conducted battle staff training with brigade
- Entire battalion conducted annual training at the National Training Center in support of opposing force (OPFOR) in March and April

#### 125th Infantry Battalion

- Company B (Saginaw) conducted annual training at the National Training Center in April
- Company D (Wyoming) conducted annual training at the Combat Maneuver Training Center (Hohenfels, Germany) in support of the OPFOR in April
- Conducted civil disturbance training in September

#### 126th Armor Battalion

- Conducted battle staff training with brigade
- Conducted tank gunnery during annual training at Camp Grayling
- Conducted civil disturbance training at Camp Grayling

#### **2002**

- Conducted battle staff training with the battalion staffs at Fort Knox, Ky.
- Conducted annual training at Camp Grayling with entire brigade
- Conducted brigade level civil disturbance training

#### 125th Infantry Battalion

- Conducted battle staff training with brigade
- Conducted annual training at Camp Grayling with platoon of Latvian soldiers; focused on a squad live fire exercise and combined arms maneuver training exercise with tanks and engineers
- · Conducted civil disturbance training at Camp Grayling

#### 126th Armor Battalion

- Conducted battle staff training with brigade
- Conducted annual training at Camp Grayling; focused on combined arms maneuver training exercise with infantry and engineers
- · Conducted civil disturbance training at Camp Grayling

#### 119th Field Artillery

- Conducted battle staff training with brigade
- Conducted annual training at Camp Grayling; focused on live fire exercises, fired 1,800 rounds

#### 146th Forward Support Battalion

- Conducted battle staff training with brigade
- Conducted annual training at Camp Grayling; entire brigade support area moved at night

# 177th Military Police Brigade

#### **Subordinate Battalions**

210<sup>th</sup> Military Police Battalion 1<sup>st</sup> Battalion, 156<sup>th</sup> Signal 1<sup>st</sup> Battalion, 182<sup>nd</sup> Field Artillery

During 2000-2001 the 177th Military Police Brigade participated in the annual Junior Reserve Officer Training Corps awards banquet; September 11 ceremonies; Metro Youth Day; veteran funeral support; static displays for multiple events; and supported the Eastern Michigan University Reserve Officer Training Corps.



Spc. Christopher Miller, of Woodhaven, checks identification at one of several gates under the charge of the 1776th Military Police Company. The 1776th was mobilized to Fort George G. Meade, Md. and served for one year.

#### Called to Federal Active Duty

144th Military Police Company, Owosso: 15 soldiers activated to provide security

144th Military Police Company, Owosso: 180 soldiers activated for force protection

1776th Military Police Company, Taylor: 150 soldiers activated for force protection

210th Military Police Battalion, Taylor: 60 soldiers activated for command and control of four military police companies.

46th Military Police Company, Menominee: 100 soldiers activated in support of stabilitation forces BioPort Corp., Lansing Oct. 29, 2001 (for three months)

Pentagon March 2002 (for one year)

Fort Meade, Md.; Fort Hamilton, N.Y.; and Walter Reed Medical Center (Washington D.C) March 2002 (for one year)

Military District of Washington D.C. Sept. 2002 (for one year)

Hungary July 2001 to April 2002 Germany July 2001 to March 2002

# 63rd Brigade (Troop Command)

#### **Subordinate Battalions**

107th Service and Support Battalion 1225th Corps Support Battalion 163rd Personnel Services Battalion 746th Maintenance Battalion 631st Troop Command 238th Aviation Battalion

During the past two years, the 1461st Transportation Company has participated in many Habitat for Humanity missions, providing housing for low-income families. The 1462nd Transportation Company assisted in many community events including the Drug Free in the Park celebration and the V.A. Home Normandy Invasion anniversary.



An M1 tank performs night fire at Camp Grayling.

The  $1460^{\rm th}$  and  $1462^{\rm nd}$  Transportation Companies also participated in the Habitat for Humanity missions. The  $1072^{\rm nd}$  Maintenance Company provided an honor guard for 27 veteran funerals and participated in the March of Dimes Walkathon. The  $163^{\rm rd}$  Personnel Services Battalion was also active in many community events, including the American Cancer Society Walk-A-Thon and Relay for Life.

This past year, the 238<sup>th</sup> Aviation dedicated the Michigan National Guard Aviation Memorial Wall in memory of those who have died while serving in the Michigan Guard Aviation over the past 50 years.

For training, the 1072<sup>nd</sup> conducted externally evaluated direct support (DS) maintenance and supply service for Camp Dodge. The 163<sup>rd</sup> participated in a casualty operations exercise at Ft. McCoy, Wis. during annual training 2002.

HHD 746<sup>th</sup> Maintenance performed the Mission Rehearsal Exercise in Ft. Riley, Kansas in preparation for a National Training Center (NTC) rotation in 2003. The 1071<sup>st</sup> Maintenance Company performed their annual training in Kaiseslatern, Germany where they conducted a maintenance lane and significant engine and transmission work. The 1075<sup>th</sup> Maintenance Company performed their annual training at NTC, Ft. Irwin, California in DS maintenance support.

This past year, the 631<sup>st</sup> emphasis has been on restructuring units to fit their new assignments and reclassifying pilots for modern aircraft. Company F, 425<sup>th</sup> Infantry conducted long range surveillance training at Camp Grayling.

The  $238^{\text{th}}$  has also been in restructuring mode. They turned in the Cobra helicopter for the UH-60 Blackhawk and have been reclassifying pilots.

# 177TH Regional Training Institute

The Regional Training Institute (RTI) monitors and coordinates academic instruction, facilities, food service and lodging for soldiers participating in training conducted at the RTI training sites. It works in conjunction with the National Guard Bureau, Army Reserve Institutional Training Divisions, and Training and Doctrine Command proponent schools.

The 1-177<sup>th</sup> (IN) RTI trains heavy anti-armor weapons infantrymen and indirect fire infantrymen for the Army National Guard, Army Reserve and active component soldiers utilizing the tube launched, optically tracked, wire guided anti-armor missile and 60mm, 81mm, and 120mm mortar systems. It also conducts active duty infantry training courses and a mortar safety course.

The 2-177<sup>th</sup> (GS) RTI provides the officer candidate school, non-commissioned officer education system courses, instructor training courses, cavalry scout courses, M1/M1A1 armor reclassification courses, equipment maintenance courses, basic orientation program, and the commander and first sergeants course.



Maj. Tim Houchlei and his son listen to a pre-deployment briefing. The 126th Press Camp Headquarters deployed to Bosnia for six months.

The  $126^{\text{th}}$  Press Camp Headquarters was deployed to Bosnia-Herzegovina in 2001 in support of Operation Joint Forge. They were responsible for all media products for the  $3^{\text{rd}}$  Infantry Division.

# **Camp Grayling**

Camp Grayling is located in northern lower Michigan, three miles southwest of the city of Grayling. The highest priority for Camp Grayling is providing the necessary assets (land, equipment/devices and support personnel) for realistic training on wartime skills. During 2002, there were 267,552 total man days with 10,275 soldiers participating in annual training.

Camp Grayling's state and federal workers joined forces to recon forest areas and remove illegally dumped trash. In addition, Mobilization and Training Equipment Site workers conducted an AuSable River clean-up project in June 2002.

The 12<sup>th</sup> Annual Loomis Battery competition was held on Range 10 at Camp Grayling in the summer of 2002. This civil war re-enactors group provides a unique opportunity for the public to view a by-gone era with weapon firing competition in cannons, mortars and civil war rifles.

#### Camp Grayling Economic Impact

1 2 0	
Salary & Wages	\$16.1 millon
Contracts & Development	\$13.8 million
Personnel	\$2.3 million



An aerial view of Camp Grayling and Lake Margrethe

In 2001, Camp Grayling sponsored Boy Scout Troop 939 and plans are underway to adopt the Crawford County Military Museum as a volunteer fix-up project.

The 745<sup>th</sup> Ordnance Company, based at Camp Grayling, provided support in Salt Lake City, Utah for the 2002 Winter Olympic Games. They also conducted Dud Awareness Training at local schools in 2001 and 2002.

In 2002, the Northern Michigan Regional Police Training Center was established at Camp Grayling. The training area includes a new driving course, training classrooms, and ready access to the small arms range.

# **Fort Custer Training Center**

#### **Tenant Units**

Regional Training Institute
126th Press Camp Headquarters
Regional Maintenance Training Site
51st Civil Support Team
Service Battery, 119th Field Artillery
Det. 1, Co. B, 146th Forward Support Battalion
1461st Transportation Company
Unit Training Equipment Site

Fort Custer Training Center, located just west of Battle Creek, is a consolidated training center consisting of approximately 7,600 acres and 125 buildings. In 2002, 145,000 mandays were used.

The majority of the training conducted at Fort Custer consists of weapons qualification and familiarization. Fort Custer is open for weekend training and small arms marksmanship activities throughout the year. While most training activities are on weekends, the continued growth of the law enforcement training and regional military schools has resulted in customer activity in excess of 330 days a year.

The 1436<sup>th</sup> Engineer Company of Montague, conducted annual training at Fort Custer in August of 2002. This training was highlighted by their new road development for a state of the art laser tank range. Other annual training conducted at Fort Custer in 2002 included active duty Marines of Camp Lejeune, North Carolina for winter survival training in February, and the Marine Corps Reserves in July.

Facility upgrades in the past two years included two new dining facilities and nine newly renovated barracks replacing 1941 World War II mess halls and barracks.

Fort Custer has been active in environmental planning and ongoing environmental projects to include native prairie restoration research with Michigan State University and the Kellogg Biological Station, annual bird survey work, and the continued environmental assessments of construction projects, new building sites, and training areas.

#### Fort Custer Economic Impact

Salaries & Wages \$3.0 million Contruction and Maintenance \$6.5 million

In April 1999, construction on the \$6 million Augusta Armory was completed. The armory includes expanded classroom capability, unit maintenance and equipment storage. It serves as one of the main terminals for the installation's new energy management system. The armory houses five tenant organizations.



The Augusta armory was completed April 1999, at Fort Custer.

# 127<sup>th</sup> Wing Selfridge Air National Guard Base

#### 2001

- 127<sup>th</sup> Airlift Group aircraft and personnel deployed to Puerto Rico in October and May, to fly Southern Command-directed missions.
- Groundbreaking ceremonies were held in November 2000 for a \$6.9 million fire/crash/rescue station.
- An incident response exercise was held in November 2000. The scenario simulated terrorists infiltrating the base.
- The 107<sup>th</sup> Fighter Squadron operated out of Holloman Air Force Base, New Mexico, for two weeks in midwinter. The deployed location provided clear airspace for flying, an opportunity to train against dissimilar aircraft and to utilize the tactical acquisition and reconnaissance system recently installed in the 107<sup>th</sup> Fighter Squadron's aircraft.
- The 171<sup>st</sup> Airlift Squadron deployed to Key West, Fla., in February to take advantage of better weather conditions for flying and to participate in a water survival training exercise known as Sharkbait.



An F-16 from the 127<sup>th</sup> Wing, takes off from Selfridge Air National Guard Base.

- The 127<sup>th</sup> Medical Squadron deployed in March to Okinawa, Japan, for training with the 18<sup>th</sup> Medical Group and 320<sup>th</sup> Special Tactics Squadron.
- The 127th Security Forces Squadron deployed to Hickam Air Force Base, Hawaii, for annual training. While there, members of the unit provided security support for a visit by Japanese Prime Minister Yoshiro Mori.
- From the third week of April to early May, training deployments took the Civil Engineering Squadron to Flagstaff, Arizona, and the Services Flight to Services Combat Training in Georgia.
- The first 127<sup>th</sup> Wing Career and Education Expo was held May 19.
- The 107<sup>th</sup> Fighter Squadron deployed to Cold Lake, Canada, to train with their Canadian counterparts from late May through early June.
- May ended with a major accident response exercise. The scenario simulated a C-130 emergency landing and rescue and recovery operations complicated by a tornado impacting the base.
- Between August and December, more than 100 wing personnel deployed to locations all over the world for American Expeditionary Force combat support.



A C-130 lands on a new runway at Selfridge Air National Guard Base.

- Nearly 100 F-16 pilots and maintainers departed for Saudi Arabia to support Operation Southern Watch.
- Following the attacks on the World Trade Center and Pentagon, the 127th Wing made the transition to wartime posture in a matter of a few hours. The rapid response put jets on continuous combat air patrol and alert while a large part of the operations and maintenance force were deployed. On the airlift side, C-130s were made available for transport and humanitarian missions even while the unit was preparing to deploy aircraft and personnel to Germany for Operation Joint Forge concurrent with an operational readiness inspection.

#### 2002

- More than 450 wing members participated in American Expeditionary Force deployments and expeditionary combat support deployments, serving in Saudi Arabia, Spain, Germany, Kuwait, and France.
- The wing and base adjusted to new homeland defense requirements, the fighter squadron moved into facilities closer to the runway and security forces were mobilized to provide additional security.
- The 171<sup>st</sup> Airlift Support supported Operation Coronet
  Oak in January flying missions to transport supplies and
  materials into Guantanamo Bay, Cuba, and other
  locations in South and Central America.
- Thirty-one requests for Memorial Day flyovers were completed: 12 by the 171<sup>st</sup> Airlift Support, seven by the 107<sup>th</sup> Fighter Squadron, and 12 by the 172<sup>nd</sup> Fighter Squadron (a Battle Creek Air National Guard unit).
- In June, 171<sup>st</sup> AS C-130 aircraft, crew, and support personnel were the only Guard unit to participate in the D-Day observance in Normandy France.
- The main runway reopened in September.

#### Awards and Recognition

- The 127<sup>th</sup> Communications Flight was named best Communications Flight in the Air National Guard.
- The National Guard Association of the United States awarded the Spaatz Trophy for the year 2000 to the 171<sup>st</sup> Airlift Squadron, recognizing the unit as the overall outstanding flying unit in the Air National Guard.
- The 127<sup>th</sup> Wing received the "New Horizons Community Employer of the Year Award" for continued support of the Janitorial Services company.

# 110<sup>th</sup> Fighter Wing Battle Creek Air National Guard Base



Santa listens to a child's wish list at the 110th Fighter Wing's Christmas party.



Several A-10s line up on the taxiway at the Battle Creek Air National Guard Base.

- Snowbird, Davis-Monthan, January 2001 for winter basing training
- Cope Thunder, Alaska, July 2001, 120 members participate in an international training exercise
- Operation Enduring Freedom, Southwest Asia and Beale Airforce Base, Calf., firefighters deployed to support the war on terrorism and provide fire support
- More than 70 security forces members were mobilized throughout the year for homeland security missions and deployment overseas and stateside
- Various other individuals and small groups were either mobilized or activated in direct support of the war effort
- 110<sup>th</sup> Medical Squadron, March 2002, to Honduras on a humanitarian mission
- Panhandle Rescue, Moody Air Force Base, Georgia Six A-10s and a number of support personnel were deployed for a combat search and rescue training mission
- 110<sup>th</sup> Civil Engineer Squadron, Barksdale Air Force Base, 34 personnel deployed for training

# Alpena Combat Readiness Training Center

The mission of the Alpena Combat Readiness Training Center (CRTC) is to provide integrated, year-round, realistic training enabling military units to enhance combat capability and readiness at a deployed, combat-oriented operating base.

The Alpena CRTC, which is 100 percent federally funded, is operated and maintained to support Air National Guard training requirements. This includes traditional annual training deployments, operational readiness exercises/inspections, combat readiness exercises, conferences, and specialty training.

#### **Specialty Training**

Field Medical Unit Readiness
Emergency Medical Technician
Cold Weather Survival
Special Vehicle Maintenance
Fire Suppression
Military Operation Urban Terrain

The CRTC hosted the first large-scale training exercise comprised of the Michigan State Police Regional Response Team for Homeland Defense and 13 civil defense teams. Area colleges, with criminal justice curriculums, routinely choose the CRTC for their ongoing and advanced law enforcement training classes.

#### **Training Facilities**

Military Operations Urban Terrain
Small Arms Range
All Terrain Vehicle Range
Perimeter Defense Area
Paintball Weapons
Obstacle Course
Compass Course

A new headquarters building was built in 2002. The previous building was built in 1950 and was initially used as a warehouse facility.

#### 2001

- Received \$4.1 million for a military construction project to replace the Reserve Force Operations and Training complex. This resulted in the construction of a new 20,000 square foot operations and training facility and a 5,000 square foot base headquarters facility.
- Constructed a \$400,000 fire training tower
- Installed a new water line to the aircraft hanger area, increasing the water flow to support fire protection and improve water quality.
- Repaired the small arms range complex by adding a baffle system to increase safety and to eliminate the possibility of ricochet.
- Added a training facility to the small arms range.
- Extended natural gas service to the munitions complex giving the CRTC the ability to convert the remaining fuel oil burning furnaces to natural gas, eliminating a potential environmental hazard.

#### 2002

- Completed construction of a new bathhouse to support the medical readiness training field site.
- Constructed a new ramp lighting system that improves nighttime flight operations and security.
- Received funding to add a bullet trap/backstop system to the small arms range, improving safety and eliminating the environmental impact of small arms training.
- Replaced the old heating system in the three-bay aircraft hanger with a high efficiency radiant heating system.
- Volunteered numerous hours to assist local organizations. Projects include: environmental cleanup; Habitat for Humanity; monthly soup kitchen meals; blood drive

for the Red Cross; honor guard participation in local parades; veteran funeral details; Muscular Dystrophy "Lock- Up" fundraising activities; board membership and base-wide support for local and regional United Way and Combined Federal Campaign activities; Relay for Life; and Venture Scouting sponsorship.

- The CRTC was the only Air National Guard facility to receive the new Human Patient Simulator.
- The Medical Readiness Training Site was chosen to provide training to Small Portable Expeditionary Aeromedical Rapid Response teams.



A fire supression team extinguishs a fire set for training purposes at the Alpena Combat Readiness Training Center.

#### **Air National Guard Values**

#### Integrity

Do what is right even when no one is looking

#### Service before self

Place the welfare of your troops ahead of your personal comfort. Do not indulge in self-pity.

#### Excellence in all we do

Develop a sustained passion for continuous improvement and innovation.

#### **Veterans Affairs Directorate**

The Veterans Affairs Directorate has three primary areas of responsibility: Michigan Veterans Homes; the Michigan Veterans Trust Fund, including the Tuition Grant Program; and the administration of the veterans service organization grants.

The directorate continues to develop constituent support services and stage or participate in public events important to the state's veteran population. Additionally, the department and directorate provide fiscal oversight and program support to the Vietnam Monument Commission.

#### Replacement of Certificates of Military Service

The following table displays the fulfilled requests for copies of military discharges completed by the staff of the Veterans Affairs Directorate and the Michigan Veterans Trust Fund. The table displays the era in which the veteran served.

DMVA staff has prompt access to military discharges for all military personnel who received the state's WWII, Korean, and Vietnam era bonus as well as the overwhelming majority of military personnel, discharged from service since 1980, identifying Michigan as their home of record.

The document is used by veterans for a variety of purposes including: social security benefits, veterans' entitlements, proof of eligibility for military honors at a funeral, employment, and education.

	1980-to date	Vietnam	Korea	<u>ww ii</u>	<u>Total</u>
2001	729	1,149	521	684	3,083
2002	825	1,428	527	780	3,560



A veteran shows his enthusiam after receiving his diploma.

#### WWII High School Diploma Program

Public Act 181 of 2001 required the Department of Military and Veterans Affairs to publicize the state's WWII high school diploma program. The law authorized the state's school districts to award high school diplomas to WWII veterans who left high school during WWII to join military service. The Veterans Affairs Directorate worked with the state's 524 public school districts, veterans service organizations, and the state's media outlets to inform the public of the program.

#### Michigan Veterans Trust Fund

The Michigan Veterans Trust Fund is responsible for the administration of a constitutionally established trust, (Article IX, Sections 37-39) in accordance with Michigan Compiled Law 35.601-610. The trust's director and central office staff administer the day to day operations of the trust's emergency grant program in the state's 83 counties. Law provides each county will have a committee of three to five volunteers drawn

from the ranks of honorable discharged veterans living in the county to consider the applications for emergency assistance from their fellow veterans.

	<b>Emergency Grants</b>	
	<u>2000-01</u>	2001-02
Applications	5,557	5,009
Approvals	3,292	2,828
Percent approved	59.24	56.45
Grants	\$1,722,882	\$1,783,761
Average grant	\$524	\$631
Expense (county)	\$535,674	\$491,167
Expense (HQs)	\$707,033	\$740,064

#### Tuition Grant Program

The DMVA and Michigan Veterans Trust Fund administers the Tuition Grant Program (Michigan Compiled Law 35.111-112). The Tuition Grant Program provides undergraduate tuition assistance to a child of a service member who dies on active duty or the child of a veteran receiving a 100 percent disability rating for service connected injury or illness. An amendment to the law in 1996 reduced the benefit for future students to \$2,800 per year. Students receiving the tuition assistance at the time of the amendment were "grandfathered" and continue to receive full tuition. The amendment also permitted students attending private universities or college located in Michigan to receive tuition assistance.

Tuition Grant Program			
	2000-01	2001-02	
Students			
Total eligible	937	859	
Eligible for full public tuition	252	23	
Eligible for \$2,800	685	836	
Receiving assistance	460	481	
On academic suspension	225	197	
Schools			
Total	74	52	
Four year public universities	13	13	
Private or business colleges	32	16	
Community colleges	29	23	
Academic progress			
Average credits carried	13	13	
Cumulative mean grade point	2.30	2.47	
Median credits carried	13	13	
Cumulative median grade point	2.66	2.76	

#### Veterans Service Organization Grants

Michigan's congressionally chartered veterans organizations provide a network of professional service officers who represent veterans and their families in filing claims for entitlements with the U.S. Department of Veterans Affairs. The service is provided without charge and a veteran need not be a member of the organization to receive the advice, assistance, and counsel.

The State of Michigan has provided grants to veterans service organizations beginning in 1927. From the initial grant to The American Legion, the program now includes 11 service organizations. The Veterans of WWI receive a \$100 honorarium. The grants for 2000-01 and 2001-02 were \$3,884,400. The grants were supplemented by the organizations' membership dues, volunteers, and fund raising programs to ensure every county in the state had at least one volunteer service office and received regularly scheduled visits by professional service officers.

The service organizations report their efforts resulted in a return of federal benefits to Michigan veterans of \$152.9 million in 2000-01. In 2001-02, the program returned \$185.2 million.

#### VSO Grants

VSO		
	2000-01	2001-02
The American Legion	\$886,000	\$886,000
AMVETS	464,800	464,800
Catholic War Veterans	13,300	13,300
Disabled American Veterans	732,400	732,400
Jewish War Veterans	41,200	41,200
Marine Corps League	336,300	336,300
Military Order of the Purple Heart	157,900	157,900
Paralyzed Veterans of America	165,700	165,700
Polish Legion of American Veterans	41,200	41,200
Veterans of Foreign Wars	886,000	886,000
Vietnam Veterans of America	159,500	159,500

#### $Vietnam\ Memorial\ completed$

On Nov. 11, 2001, the State of Michigan dedicated its Vietnam Memorial in Lansing's Capitol Complex. The \$2.5 million construction project began in 1988 when the state legislature created the Michigan Vietnam Veterans Memorial Commission, tasking them with raising funds, selecting a design, and constructing a memorial to the service of all Michigan veterans who served during the Vietnam era with the inscribed names of the 2,654 service personnel from Michigan who lost their lives in Vietnam.

#### Veterans Homes

The State of Michigan has continuously operated a State Veterans Home since 1885. The home in Grand Rapids operates on the initial site. It has an overall capacity of 755 skilled nursing and domiciliary (residential) beds. The Grand Rapids Home for Veterans is the largest skilled nursing home in Michigan, and is one of the largest veterans homes in the nation. A second home, the D. J. Jacobetti Home for Veterans in Marquette opened in 1981. It has an overall capacity of 241 of nursing and domiciliary beds.



Family member and residents watch a concert at the annual summer festival hosted by the Grand Rapids Home for Veterans.

Care is provided in these three major areas at both locations:

- Domiciliary Care Structured environment - assisted living
- Skilled Nursing
  Residents require a RN during a 24 hour period
- Special Needs Units
   Alzheimer and dementia care
   Dual diagnosis

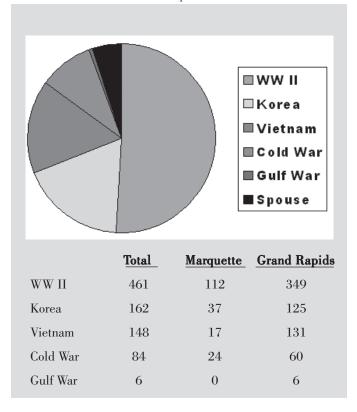


Residents enjoy bowling as one of the many activities offered at the Grand Rapids Veterans Home

The Homes receive their operating budgets from three major sources: State of Michigan General Funds; US Department of Veterans Affairs (per diem for the nursing care of veterans); and assessment of the personal assets or entitlements of the resident veteran.

Operating budget			
	2000-01	2001-02	
Grand Rapids			
General Funds	\$15,615,400	\$15,686,800	
Federal per deim	12,351,300	12,629,000	
Assessment	13,572,600	13,876,000	
Total	\$41,539,300	\$42,191,800	
D. J. Jacobetti			
General Funds	5,165,700	5,187,700	
Federal per deim	3,637,400	3,516,600	
Assessment	4,189,300	4,080,100	
Total	\$12,992,400	\$12,784,400	

#### $State\ Veterans\ Homes\ Membership$



# Economic Impact (Federal Funds) Michigan Army National Guard 2001

Unit	County	City	Total
		<del></del>	
<b>177 REGT (RTI)</b> ARNG REG TNG SITE	Kalamazoo	Augusta	\$ 549,133.68
126 PA DET	Kalamazoo	Augusta	144,960.84
${ m HQ~177^{TH}~REGT~(RTI)} \ { m 1^{ST}~BN~177^{TH}~REGT}$	Kalamazoo Kalamazoo	Augusta Augusta	617,210.19 165,404.01
2 <sup>ND</sup> BN REGT (RTI)	Kalamazoo	Augusta	<u>695,402.39</u>
TOTAL			2,172,111.11
<b>63<sup>RD</sup> TRP CMD</b> DET 1 HHC 2/147 <sup>TH</sup>	Clinton	Crand Ladas	140,570.00
HHD 1225 <sup>TH</sup> CORPS	Wayne	Grand Ledge Detroit	826,331.22
DET 1 1462 TC CO	Kalamazoo	Augusta	135,022.47
DET 1 A 638 DASB HHD 107 S&S BN	Clinton Jackson	Grand Ledge Jackson	246,270.23 531,225.11
DET 1 B 638 DASB	Clinton	Grand Ledge	41,838.58
DET 1 HSC 638 DASB	Clinton	Grand Ledge	13,790.36
1071 MAINT CO(HE) HHC 746 MAINT BN	Crawford Ingham	Grayling Lansing	1,160,811.66 713,247.66
1460 <sup>TH</sup> TRANS CO(-)	Midland	Midland	780,459.15
DET 1 CO E $2/147$ AV CO D $2^{ND}$ BN $147^{TH}$	Clinton Clinton	Grand Ledge Grand Ledge	134,501.77 742,026.92
$CO C 2^{ND} BN 147^{TH}$	Clinton	Grand Ledge	768,289.29
1073 MAINT CO	Montcalm	Greenville	919,463.74
HHSC 1-238 AVN CO D 1/238 AVN	Clinton Clinton	Grand Ledge Grand Ledge	1,005,132.99 482,473.75
363 <sup>RD</sup> PSC	Ingham	Lansing	388,069.91
263 <sup>RD</sup> PSC DET 2 CO E 106 AVN	Ingham Clinton	Lansing Grand Ledge	306,231.00 521,859.47
RECON AIR INTER	Ingham	Lansing	18,278.43
63D TRP CMD (DET 1)	Jackson	Jackson	939,324.29
HQ 1 <sup>ST</sup> BN 63D TRP 1435 ENGR CO	Clinton Midland	Grand Ledge Midland	669,669.45 475,987.44
1/238 AVN	Clinton	Grand Ledge	71,411.11
1462 ND TC COMP CO F 425 INF	Livingston Magamb	Howell Selfridge	571,195.13 30.461.15
163 PERS SVC CO	Macomb Ingham	Lansing	39,461.15 263,770.31
1075 MAINT CO	Marquette	Marquette	608,885.72
DET 1 1075 MAINT CO 1072 MAINT CO	Schoolcraft Wayne	Manistique Detroit	255,747.18 1,582,569.97
MATES	Crawford	Grayling	3,759,165.37
CO B 1/238 AVN CSMS	Clinton Ingham	Grand Ledge	289,007.62 4,235,203.16
CO C 1/238 AVN	Clinton	Lansing Grand Ledge	249,239.47
250 MI AUG TDA	Macomb	Selfridge	63,561.52
AASF CO A 1/238 AVN	Clinton Clinton	Grand Ledge Grand Ledge	4,533,788.97 319,530.35
CO F 425 IN/250 MI BN	Macomb	Selfridge	980,293.64
TOTAL			30,403,564.50
HHC 177 MP BDE	т	A 1 *	417 722 00
CO B 156 SIG BN CORP HHS 1/182 FA (MLRS)	Lenawee Wayne	Adrian Detroit	417,732.80 1,019,477.13
BTRY C 1-182 FA	Ingȟam	Lansing	560,995.13
BTRY B 1-182 FA 46 MP CO	Bay Dickinson	Bay City Kingsford	520,189.80 861,550.46
CO C 156 SIG BN CORP	Washtenaw	Ypsilanti	527,764.41
CO A 156 SIG BN CORP	Kalamazoo	Kalamazoo	862,504.53
156 SIG BN BTRY A 1/182 FA	Washtenaw Wayne	Ypsilanti Olympia	346,266.67 683,658.74
HHC 177 MP BDE	Wayne	Taylor	1,438,503.57
DET 1 CO B 156 SIG DET 1 46 MP CO HVY	Monroe Menominee	Monroe Menominee	332,684.85 147,459.44
HHC 156 SIG BN CORP	Washtenaw	Ypsilanti	805,698.64
HHD 210 MP BN	Wayne	Detroit Taylar	137,712.42
1776 MP CO 1183 OD DET	Wayne Crawford	Taylor Grayling	525,593.07 166,452.86
1775 MP CO	Oakland	Pontiac	610,670.51
144 MP CO HQ 156 SIG BN	Shiawassee Kalamazoo	Owosso Belleville	713,518.03 786,486.68
PBO 1/182 FA	Wayne	Olympia	141,845.88
HHD 210 MP CO TOTAL	Wayne	Taylor	$\frac{870,908.30}{12,477,673.92}$
IOIAL			12,411,013.92

HHC 46 IN BDE 1/126 AR BN	Wyoming	Kent	363,358.32
DET 1 BTRY A 1/119 <sup>TH</sup>	Ingham	Lansing	231,558.75
PBO 119 FA	Ingham	Lansing	198,514.79
CO A 1 BN 126 ARMOR	VanBuren	South Haven	363,358.32
DET 1, HHC 1 BN 126	St. Joseph	Three Rivers	269,083.91
CO D 1 BN 126 ARMOR HHC 1 BN 125 INF E/W	Cass Genesee	Dowagiac Flint	416,444.49 1,157,142.16
DET 1 CO B 146 FSB M	Jackson	Jackson	369,504.61
DET 1 CO C 1/125 INF	Alpena	Alpena	229,864.27
SVC BTRY 1 BN 119	Kalamazoo	Augusta	500,089.53
CO C 1 BN 126 ARMOR HHD 146 FWD SPT BN	Wexford Bay	Cadillac Bay City	491,990.56 560,418.83
CO C 146 FSB	Wayne	Detroit	456,559.51
HHC(-) 1 BN 126 ARMOR	Kent	Wyoming	879,076.27
CO B(-) 146 FSB	St. Joseph	Sturgis	643,851.92
HHC 46 BDE 38 INF DIV	Kent	Wyoming	1,161,594.82
DET 1 BTRY C 1/119 <sup>TH</sup> CO E 125 INF	Calhoun Mecosta	Albion Big Rapids	124,938.46 496,579.20
CO D 125 INF	Kent	Wyoming	683,021.36
1434 QM DET (WTR)	Bay	Bay City	64,730.43
BTRY B 1 BN 119 FA	Gratiot	Alma	594,472.13
CO A 146 FSB BTRY A 1 BN 119 FA	Lapeer St. Clair	Lapeer Port Huron	392,237.29
CO C(-) 1-125 INF	Cheboygan	Cheboygan	360,300.66 391,956.63
CO B 1-125 INF BN	Saginaw	Saginaw	550,897.49
CO A(-) 1 BN 125 INF	Wayne	Detroit	486,174.13
HHB 1 BN 119 FA	Ingham	Lansing	1,113,991.77
DET 1 HHC/MMC 38 ID BTRY C 1 BN 119 FA	Kent Eaton	Wyoming Charlotte	17,350.49 416,414.56
CO B 1 BN 126 ARMOR	Manistee	Manistee	428,090.37
DET 1 HHC 38 INF DIV	Kent	Wyoming	54,245.57
146 FWD SPT BN	Bay	Bay City	53,071.46
HHD 146 FSB	Bay	Bay City	5,108.38
1-125 IN BN SPT CO 246 ARMOR	Genesee Cass	Flint Dowagiac	703,130.02 16,593.93
DET 1 HHB 1/119 <sup>TH</sup>	Kent	Wyoming	10,707.74
TOTAL		, 0	15,225,439.46
HHD EN BDE 38 ID			
1433 QM DET	Marquette	Ishpeming	25,497.31
107 ENGR BN 1437 ENGR CO	Marquette Chippewa	Ishpeming Sault Ste Marie	1,034,845.38 248,434.86
1440 ENGR DET (FFTG)	Crawford	Grayling	237,198.69
1438 ENGR DET (UTIL)	Crawford	Grayling	287,941.36
1439 ENGR DET (FFTG)	Crawford	Grayling	193,976.92
1436 ENGR CO (CBT)	Muskegon	Montague	752,525.83
HHC 107 ENGR BN CO C (-)107 ENGR BN	Marquette Delta	Ishpeming Gladstone	1,215,263.94 83,056.65
DET 1 CO B 107 ENGR	Iron	Iron River	297,088.36
DET 1 CO A 107 ENGR	Baraga	Baraga	231,153.79
CO A(-) 107 ENGR BN	Houghton	Calumet	350,046.41
CO B(-) 107 ENGR BN HHD 507 ENGR BN	Gogebic Kent	Ironwood Wyoming	272,496.06 706,346.41
.432 ENGR CO (-)	Kent	Wyoming	763,263.51
CO A(-) 107 ENGR BN	Baraga	Baraga	83,979.50
437 ENGR CO	Chippewa	Sault Ste Marie	842,873.17
.439 ENGR DET HHD 507 ENGR GP	Crawford	Grayling Flint	80,516.46 366.018.75
SUPPORT PLATOON 10	Genesee Marquette	Flint Ishpeming	366,918.75 140,448.85
CO C 107 ENGR BN	Delta	Gladstone	623,523.89
CO B(-) 107 ENGR BN	Gogebic	Ironwood	272,496.06
DET 1 1432 ENGR CO	Bay	Bay City	228,776.28
HHD EN BDE FOTAL	Genesee	Flint	1,142,387.89 10,288,349.77
HQ STARC (-)			
	Ingham	Lansing	27,401,170.50
	Ingham	Lansing	4,651,124.29
DET 7 HQ STARC			298,024.08
DET 7 HQ STARC DET 15 OP SPT AIR	Ingham	Lansing	
DET 7 HQ STARC DET 15 OP SPT AIR DET 5 HQ STARC (-)	Ingham Ingham	Lansing	67,221.16
DET 7 HQ STARC DET 15 OP SPT AIR DET 5 HQ STARC (-) 51 <sup>ST</sup> MILITARY DET 6, HQ STARC (-)	Ingham		
DET 7 HQ STARC DET 15 OP SPT AIR DET 5 HQ STARC (-) 51 <sup>ST</sup> MILITARY DET 6, HQ STARC (-) 126 ARMY BAND	Ingham Ingham Ingham Wayne Kent	Lansing Lansing Detroit Wyoming	67,221.16 204,172.92 1,087,466.37 337,617.88
HQ STARC (-) MI ARNG DET 7 HQ STARC DET 15 OP SPT AIR DET 5 HQ STARC (-) 51 <sup>ST</sup> MILITARY DET 6, HQ STARC (-) 126 ARMY BAND DET 3 STARC HQ FT TOTAL	Ingham Ingham Ingham Wayne	Lansing Lansing Detroit	67,221.16 204,172.92 1,087,466.37

745 ÓRD DET (EOD) INSTALLATION SUPP TOTAL Crawford Crawford Grayling Grayling

230,878.86 4,890,833.92 5,121,712.78

GRAND TOTAL

\$110,474,825.41

# Economic Impact (Federal Funds) Michigan Army National Guard 2002

<u>Unit</u>	County	City	<u>Total</u>
177 REGT (RTI)			
ARNG REG TNG SITE	Kalamazoo	Augusta	\$ 522,888.69
126 PA DET	Kalamazoo	Augusta	222,675.43
HQ 177 <sup>TH</sup> REGT (RTI)	Kalamazoo	Augusta	674,436.10
1 <sup>ST</sup> BN 177 <sup>TH</sup> REGT	Kalamazoo	Augusta	233,591.91
2 <sup>ND</sup> BN REGT (RTI) TOTAL	Kalamazoo	Augusta	<u>695,632.51</u> 2,349,224.64
TOTAL			2,349,224.04
63 <sup>RD</sup> TRP CMD	CI.	0 17 1	04.004.04
DET 1 HHC 2/147 <sup>TH</sup> HHD 1225 <sup>TH</sup> CORPS	Clinton	Grand Ledge	94,834.24
DET 1 1462 TC CO	Wayne Kalamazoo	Detroit Augusta	840,210.58 192,709.55
DET 1 A 638 DASB	Clinton	Grand Ledge	250,812.54
HHD 107 S&S BN	Jackson	Jackson	639,520.50
DET 1 B 638 DASB	Clinton	Grand Ledge	29,078.79
DET 1 638 DASB	Clinton	Grand Ledge	15,012.89
1071 MAINT CO(HE) HHC 746 MAINT BN	Crawford Ingham	Grayling Lansing	1,500,000.50 818,921.31
1460 <sup>TH</sup> TRANS CO(-)	Midland	Midland	841,631.33
DET 1 CO E 2/147 AV	Clinton	Grand Ledge	84,686.90
${ m CO~D~2^{ND}~BN~147^{TH}}$	Clinton	Grand Ledge	529,134.24
$CO C 2^{ND} BN 147^{TH}$	Clinton	Grand Ledge	606,491.01
1073 MAINT CO	Montcalm	Greenville	1,125,587.03
HHSC 1-238 AVN CO D 1/238 AVN	Clinton Clinton	Grand Ledge Grand Ledge	1,225,480.32 455,557.12
363 <sup>RD</sup> PSC	Ingham	Lansing	305,615.76
263 <sup>RD</sup> PSC	Ingham	Lansing	354,706.10
DET 2 CO E 106 AVN	Clinton	Grand Ledge	564,780.38
DET 1, 1421 EN BN	Baraga	Baraga	262,572.53
RECON AIR INTER	Ingham	Lansing	1,747.92
63D TRP CMD (DET 1) HQ 1 <sup>ST</sup> BN 63D TRP	Jackson Clinton	Jackson Grand Ledge	20,548,868.33 798,068.44
1435 ENGR CO	Midland	Midland	1,362,491.89
1/238 AVN	Clinton	Grand Ledge	88,015.31
1462 ND TC COMP	Livingston	Howell	654,317.12
CO F 425 INF	Macomb	Selfridge	821,302.61
1463 TC CO	Kent	Wyoming	990,968.92
163 PERS SVC CO 1075 MAINT CO	Ingham Marquette	Lansing Marquette	301,266.08 1,078,584.45
DET 1 1075 MAINT CO	Schoolcraft	Manistique	256,997.38
1072 MAINT CO	Wayne	Detroit	2,608,314.66
MATES	Crawford	Grayling	9,056,394.71
CO B 1/238 AVN	Clinton	Grand Ledge	342,157.83
CSMS CO C 1/238 AVN	Ingham Clinton	Lansing	28,857.43
250 MI AUG TDA	Macomb	Grand Ledge Selfridge	293,604.53 166,444.14
AASF	Clinton	Grand Ledge	10,227,779.78
CO A 1/238 AVN	Clinton	Grand Ledge	261,287.82
TOTAL		-	\$60,624,812.98
HHC 177 MP BDE			
CO B 156 SIG BN CORP	Lenawee	Adrian	389,842.92
HHS 1/182 FA (MLRS)	Wayne	Detroit	1,230,142.06
BTRY C 1-182 FA	Ingham	Lansing	688,127.59
BTRY B 1-182 FA 46 MP CO	Bay Dickinson	Bay City	599,957.30 525,907,26
CO C 156 SIG BN CORP	Washtenaw	Kingsford Ypsilanti	535,807.36 456,323.56
CO A 156 SIG BN CORP	Kalamazoo	Kalamazoo	900,273.17
156 SIG BN	Washtenaw	Ypsilanti	118,377.19
BTRY A 1/182 FA	Wayne	Detroit	666,769.90
HHC 177 MP BDE	Wayne	Taylor	1,530,871.26

DET 1 CO B 156 SIG	Monroe	Monroe	319,211.19
DET 1 46 MP CO HVY	Menominee	Menominee	106,536.98
HHC 156 SIG BN CORP	Washtenaw	Ypsilanti	2,525,239.60
HHD 210 MP BN 1776 MP CO	Wayne Wayne	Taylor Taylor	1,349,687.60 738,660.68
1183 OD DET	Crawford	Grayling	150,304.26
1775 MP CO	Oakland	Pontiac	698,420.39
144 MP CO	Shiawassee	Owosso	451,183.23
TOTAL			\$13,455,736.25
HHC 46 IN BDE			
1/126 AR BN	Wyoming	Kent	93,152.00
DET 1 BTRY A 1/119 <sup>TH</sup>	Ingham	Lansing	\$ 180,597.70
PBO 119 FA	Ingham	Lansing	74,803.76
CO A 1 BN 126 ARMOR	VanBuren	South Haven	431,815.78
DET 1, HHC 1 BN 126	St. Joseph	Three Rivers	311,404.36
CO D 1 BN 126 ARMOR HHC 1 BN 125 INF E/W	Cass Genessee	Dowagiac Flint	1,470,319.70 2,446,904.64
DET 1 CO B 146 FSB	Kalamazoo	Augusta	315,813.50
DET 1 CO C 1/125 INF	Alpena	Alpena	127,562.13
SVC BTRY 1 BN 119	Kalamazoo	Augusta	499,356.03
CO C 1 BN 126 ARMOR	Wexford	Cadillac	935,226.41
HHD 146 FWD SPT BN	Bay	Bay City	671,205.87
CO C 146 FSB HHC(-) 1 BN 126	Wayne Kent	Detroit Wyoming	452,169.61 980,729.01
CO B(-) 146 FSB	St. Joseph	Sturgis	566,428.52
HHC 46 BDE 38 INF DIV	Kent	Wyoming	1,204,094.12
DET 1 BTRY C $1/119^{TH}$	Calhoun	Álbion	160,750.90
CO E 125 INF	Mecosta	Big Rapids	437,174.17
CO D 125 INF	Kent	Wyoming	645,601.78
1434 QM DET (WTR) BTRY B 1 BN 119 FA	Bay Gratiot	Bay City Alma	105,289.21 485,401.80
CO A 146 FSB	Lapeer	Lapeer	400,426.22
BTRY A 1 BN 119 FA	St. Clair	Port Huron	293,129.62
CO C(-) 1-125 INF	Cheboygan	Cheboygan	321,893.26
CO B 1-125 INF BN	Saginaw	Saginaw	444,712.93
CO A(-) 1 BN 125 INF	Wayne	Detroit	463,224.81
HHB 1 BN 119 FA DET 1 HHC/MMC 38 ID	Ingham Kent	Lansing Wyoming	1,156,883.99 25,849.20
BTRY C 1 BN 119 FA	Eaton	Charlotte	400,369.17
CO B 1 BN 126 ARMOR	Manistee	Manistee	520,553.12
TOTAL			16,622,843.32
HHD EN BDE 38 ID			
1433 QM DET	Marquette	Ishpeming	33,736.65
107 ENGR BN	Marquette	Ishpeming	291,087.60
1437 ENGR CO	Chippewa	Sault Ste Marie	2,416,374.92
1440 ENGR DET (FFTG)	Crawford	Grayling	179,772.78
1438 ENGR DET (UTIL)	Crawford	Grayling	338,371.14
1439 ENGR DET (FFTG)	Crawford	Grayling	484,493.76 940,242.71
1436 ENGR CO (CBT) HHC 107 ENGR BN	Muskegon Marquette	Montague Ishpeming	1,691,679.01
CO C 107 ENGR BN	Delta	Gladstone	854,152.59
DET 1 CO B 107 ENGR	Iron	Iron River	353,565.54
DET 1 CO A 107 ENGR	Baraga	Baraga	440,158.36
CO A(-) 107 ENGR BN	Houghton	Calumet	346,369.65
HHD, EN BDE CO B(-) 107 ENGR BN	Genesee Gogebic	Flint Ironwood	2,069,048.74 496,430.77
HHD 507 ENGR BN	Kent	Wyoming	490,450.77 774,432.11
1432 ENGR CO MDM	Kent	Wyoming	1,107,974.67
TOTAL		, 0	12,817,891.00
HO STARC ( )			
<b>HQ STARC (-)</b> HQ STARC (-) MI ARNG	Ingham	Lansing	\$38,698,145.39
DET 7 HQ STARC	Ingham	Lansing	478,089.06
DET 15 OP SPT AIR	Ingham	Lansing	366,875.44
DET 5 HQ STARC (-)	Ingham	Lansing	555,914.19
51 <sup>ST</sup> MILITARY	Ingham	Lansing	723,428.80
DET 6, HQ STARC (-)	Wayne	Detroit	1,198,905.71
126 ARMY BAND DET 3 STARC HQ FT	Kent Kalamazoo	Wyoming Augusta	$322,009.65 \\ 1,147,978.51$
TOTAL	ixaramaz00	riugusia	43,491,346.74
MTC, CP GRAYLING INSTALLATION	Crawford	Grayling	15,714,715.00
745 ORD DET (EOD)	Crawford	Grayling	274,931.21
TOTAL		J O	15,989,647.21









# JOHN ENGLER, Governor

#### **DEPARTMENT OF MILITARY & VETERANS AFFAIRS**

2500 S. WASHINGTON AVENUE, LANSING, MI 48913-5101 MAJOR GENERAL E. GORDON STUMP Director, and The Adjutant General

The Honorable John Engler Governor, State of Michigan State Capitol Lansing, Michigan 48913

# Dear Governor Engler:

I am pleased to present the Michigan Department of Military and Veterans Affairs Biennial Report for October 1, 2000 through September 30, 2002. This report outlines the activities of the Department and emphasizes the influential role our employees serve in this state.

The support we receive from you, the legislature, and the citizens of our state allows us to perform our responsibilities with pride and professionalism.

Your continued support of our mission--whether at home or around the world--is deeply appreciated.

Sincerely,

E. GORDON STUMP Major General, MI ANG The Adjutant General

#### Cover photo by Master Sgt. Dale Atkins

Modern day soldiers and airmen share the same call of duty as their predecessors, the colonial volunteers known as minutemen, who responded within minutes of the call.

From left to right, Master Sgt. Denice Rankin, Chief Warrant Officer Jean Odell, 1st Lt. Aaron Jenkins, and Revolutionary War re-enactor Dennis Hand.

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Michigan Department of Military and Veterans Affairs
Maj. Gen. E. Gordon Stump, Director and The Adjutant General
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